

## **CAPITAL IMPROVEMENTS**

Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2014 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

### **CAPITAL PLANNING PROCESS**

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City. A flow chart of this process is shown on page C-3.

## **CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS**

### ***Roads and Bridges***

- Replacement of several major bridges in the City, including the Lansdowne Ave, South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.
- Truman Parkway and resurfacing of arterial and residential streets throughout the City.

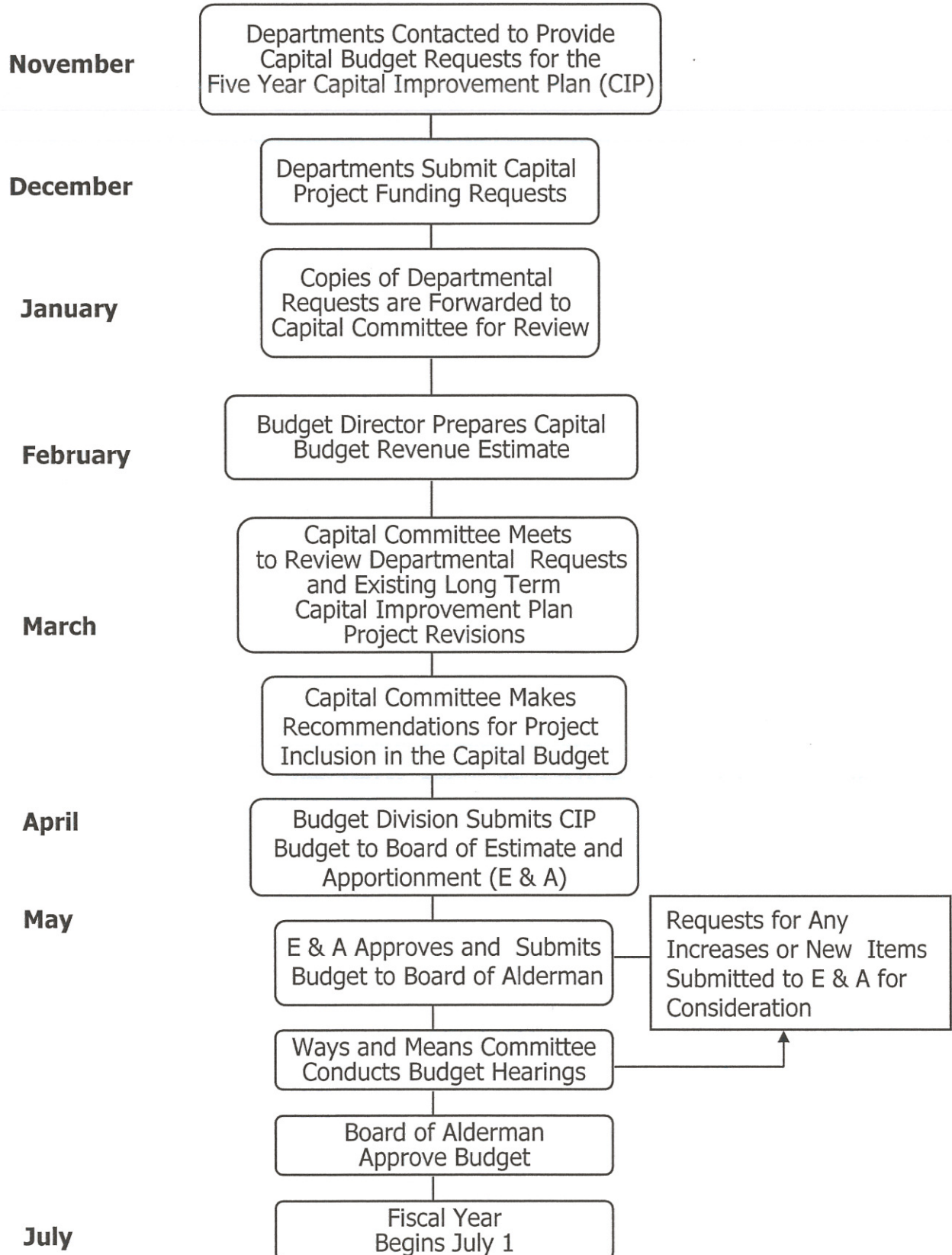
### ***Neighborhood Stabilization***

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks
- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.
- Demolition of abandoned buildings
- Improvements at the City's recreation centers

### ***Facility Improvements and Equipment Replacement***

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse, 1520 Market Street and the Police Department Area Command Stations.
- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

## Capital Improvement Plan (CIP) Budget Process





The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

- 1) Required payment for existing debt service
- 2) Local match amounts for bridge and street improvements et al
- 3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
- 4) Ongoing replacements necessary for City operations



## **FIVE-YEAR CAPITAL IMPROVEMENT PLAN**

The 2014-2018 Capital Improvements Plan identifies the projects funded in the FY2014 Capital Budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2014-FY2018 have a projected cost of \$320 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately \$228 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table I presents a summary of proposed capital projects for the next five years. The projects presented in the FY2014 column represent the FY2014 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

**TABLE I**  
**CAPITAL IMPROVEMENTS PLAN**  
**USE OF FUNDS**

		<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>
<b>ROAD AND BRIDGE PROJECTS</b>						
ARTERIAL STREET RESURFACING		0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING		0	500,000	500,000	500,000	500,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)		0	10,650,000	4,700,000	2,950,000	1,500,000
EQUIPMENT REPLACEMENT (ISTEA)		150,000	1,230,000	550,000	0	0
STREET RECONSTRUCTION (ISTEA)		0	440,000	60,000	0	0
<b>ROAD AND BRIDGE PROJECTS</b>	<b>Total</b>	<b>\$150,000</b>	<b>\$13,820,000</b>	<b>\$6,810,000</b>	<b>\$4,450,000</b>	<b>\$3,000,000</b>
<b>NEIGHBORHOOD STABILIZATION PROJECTS</b>						
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)		3,898,800	4,463,400	4,418,900	4,442,000	4,455,915
POLICE DEPARTMENT IMPROVEMENTS		1,598,500	1,593,000	1,595,000	1,597,000	1,599,000
METRO PARKS - (NEIGHBORHOOD PARKS)		1,772,400	2,413,900	2,425,900	2,438,100	2,450,300
RECREATION CENTER IMPROVEMENTS		0	497,100	500,000	501,000	504,000
WARD IMPROVEMENT PROJECTS		6,010,500	8,272,900	8,318,000	8,362,500	8,407,000
<b>NEIGHBORHOOD STABILIZATION PROJECTS</b>	<b>Total</b>	<b>\$13,280,200</b>	<b>\$17,240,300</b>	<b>\$17,257,800</b>	<b>\$17,340,600</b>	<b>\$17,416,215</b>
<b>FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT</b>						
BUILDING IMPROVEMENTS		0	1,050,000	1,050,000	1,050,000	1,050,000
CIVIL COURTS BUILDING IMPROVEMENTS		2,827,300	2,738,000	0	0	0
CARNAHAN COURTHOUSE IMPROVEMENTS		2,196,000	2,185,000	2,183,000	2,183,000	2,183,000
FEDERAL MANDATES		0	150,000	150,000	150,000	150,000
GATEWAY TRANSPORTATION FACILITY IMPROVEMENTS		568,000	568,000	568,000	568,000	568,000
JUSTICE CENTER PROJECT		10,505,600	10,503,100	10,501,100	10,499,100	10,497,100
FACILITY & INFRASTRUCTURE PROJECTS - JUVENILE DETENTION		1,545,500	1,545,500	1,548,900	1,546,300	1,546,300
1520 MARKET STREET IMPROVEMENTS		1,061,411	1,061,411	1,061,411	1,061,411	1,061,411
IMPROVEMENT PROJECTS		0	30,000	30,000	30,000	30,000
ROLLING STOCK & COMPUTER REPLACEMENT		2,585,231	3,239,799	2,694,367	2,694,367	2,694,367
ROLLING STOCK & FACILITIES RENOVATIONS		1,400,000	1,800,000	1,800,000	1,800,000	1,800,000
<b>FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT</b>	<b>Total</b>	<b>22,689,042</b>	<b>\$24,870,810</b>	<b>\$21,586,778</b>	<b>\$21,582,178</b>	<b>\$21,580,178</b>
<b>ENGINEERING, DESIGN AND ADMINISTRATION</b>	<b>Total</b>	<b>\$1,090,000</b>	<b>\$1,090,000</b>	<b>\$1,090,000</b>	<b>\$1,090,000</b>	<b>\$1,090,000</b>
<b>All Capital Improvement Projects</b>		<b>\$37,209,242</b>	<b>\$57,021,110</b>	<b>\$46,744,578</b>	<b>\$44,462,778</b>	<b>\$43,086,393</b>

## **Road and Bridge Improvement Projects**

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of \$22.23 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over \$72.0 million. This represents about 10.1 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes \$4.0 million for arterial street resurfacing and \$2.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

## **Neighborhood Stabilization Projects**

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately \$82.53 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- \$39.37 million for ward improvements
- \$21.68 million for major park improvements
- \$7.98 million for Police Department improvements
- \$2.00 million for recreation center improvements
- \$11.50 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. Due to economic conditions, part of the 1/2Cent Sales Tax was reallocated to fund existing debt service, thus the amount for Ward projects has been reduced. Also, due to decreased Sales Tax collection in FY13 the Ward beginning Fund Balance is a negative \$162,000, which has been deducted from the amount each Alderman will receive. Each Ward, depending on the amount of their beginning balance,



will receive approximately \$214,660 for capital improvements recommended by the Aldermen. In the past, Aldermen have used these funds to resurface residential streets & alleys, improve neighborhood parks, reconstruct alleys, sidewalk & curb replacement, street tree planting and to replace dumpsters.

### **Facility Improvement and Equipment Replacement**

Approximately \$112.30 million in facility improvements and equipment replacement is planned for the next five years. More than 97% of this amount will be expended to retire the debt associated with the downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems, Gateway Transportation Center (Multi-Modal) Facility & Infrastructure Debt Service (Juvenile Detention) and 1520 Market (Abram) Building debts. The details of individual projects are available in the Capital Improvements Plan presented in a separately bound volume.

Facility improvement and equipment replacement projects proposed in the five-year Capital Improvement Plan include:

- \$52.513 million for the MSI expansion and Justice Center financing
- \$5.56 million for renovations & financing of the Civil Courts building
- \$8.74 million for renovations & financing of the Carnahan Courthouse
- \$13.91 million for rolling stock and computer equipment replacement
- \$8.60 million for rolling stock and facility renovations
- \$10.93 million for renovations and financing of the Carnahan Courthouse
- \$2.84 million for renovations & financing of the Gateway Transportation Center (Multi-Modal)
- \$5.31 million for renovations & financing of 1520 Market (Abram) Building
- \$7.73 million for Facility & Infrastructure Debt Service (Juvenile Detention)
- \$3.48 million for Federal mandate compliance, repairs to City buildings and other projects

## **Funding Sources**

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

**TABLE II**  
**CAPITAL IMPROVEMENTS PLAN**  
**SOURCE OF FUNDS**

	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	<b>646,000</b>	649,200	652,500	655,800	659,000
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	<b>969,000</b>	973,900	978,700	983,600	988,600
1/10 Cent Sales Tax for Metro Parks - Beginning Balance	<b>-61,000</b>	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement	<b>17,550,000</b>	17,637,800	17,726,000	17,815,000	17,904,000
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance City Wide	<b>-95,000</b>	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Major Parks	<b>-81,000</b>	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Recreation Center	<b>0</b>	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Ward Accounts	<b>-162,000</b>	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Police Capital Beginning Balance	<b>-47,500</b>	0	0	0	0
3/16 Cent Sales Tax for Metro Parks (Major Parks)	<b>560,000</b>	960,000	964,800	969,600	974,500
3/16 Cent Sales Tax for Metro Parks (Neighborhood Parks)	<b>840,000</b>	1,440,000	1,447,200	1,454,500	1,461,700
Courthouse Restoration Fund - Municipal Courts	<b>200,000</b>	200,000	200,000	200,000	200,000
Courthouse Restoration Fund - State Courts	<b>1,300,000</b>	1,300,000	1,300,000	1,300,000	1,300,000
CVC Capital Lease Reimbursements	<b>217,000</b>	217,000	217,000	217,000	217,000
Gasoline Tax Revenue - (County Share)	<b>630,000</b>	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	<b>2,189,000</b>	2,185,000	2,183,000	2,183,000	2,183,000
General Fund Transfer -Justice Center Lease Payment	<b>6,082,000</b>	5,600,000	5,600,000	5,600,000	5,600,000
General Fund Transfer for Civil Courts Debt	<b>1,327,281</b>	0	0	0	0
Income from Sale of City Assets	<b>350,000</b>	350,000	350,000	350,000	350,000
Transfer from Gaming Revenue Fund	<b>4,800,000</b>	6,000,000	6,000,000	6,000,000	6,000,000
<b>TOTAL SOURCES OF REVENUE</b>	<b>\$37,213,781</b>	<b>\$38,142,900</b>	<b>\$38,249,200</b>	<b>\$38,358,500</b>	<b>\$38,467,800</b>



## Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about \$90.15 million over the next five years and \$17.55 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). However, due to continuing budget pressures, \$2.5 million of the Ward and Recreation Center allocations has been reallocated to fund existing City wide debt obligations.

In the past, the City's General fund, supported by local taxes and fees, remains the funding source for times when existing capital revenues are insufficient to meet all obligations. In FY2014, the general fund budget will include a transfer of \$9.59 million to the Capital Fund. Additional local revenue of approximately \$350,000 is expected from the sale of City assets.

Beginning in FY2002 the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax and in FY2013 a new tax was approved by the voters, the 3/16 Cent Metro Parks Sales Tax. The City's combined portion of the tax from both sources will be approximately \$3.01 million, which after a negative beginning balance of \$61,000, results in a net \$2.94 million in FY2014. The Metro Parks tax distribution is as follows; \$1.18 million will go to the Major Parks and \$1.77 million to the neighborhood parks.

In FY2002, the City passed an ordinance imposing court costs of \$5.00 on certain cases adjudicated in Municipal Courts. In FY2014, revenue from these cases is estimated to be \$200,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses or balances become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. Revenue derived from riverboat gaming is discussed later in this section.

## **State Sources**

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2014, \$630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional \$35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to \$45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about \$1.30 million annually.

## **Federal Sources**

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately \$14 million annually in such matching funds and is currently on a three year planning cycle.



## **Gaming Revenue**

In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility, though not subject to Port lease payments due to its location, led to a more than doubling of the gaming revenues in FY09 over the two years prior. In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the State tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of the AGR. In addition, the City continues to receive \$1 of the State imposed \$2 head tax on the number of admissions. The closing of the old President casino on the Admiral Riverboat in July of 2010 resulted in the loss of approximately \$2.0M in Port lease payments and gaming revenues. The recent opening of the new Pinnacle casino in south St. Louis County has also drawn some business from the existing Lumiere operation in the City. As part of the development agreement of this second casino, Pinnacle has made annual payments to the City of \$1M, to help offset this reduction in gaming receipts. In FY14, it is estimated that Gaming will provide \$4.8 million in revenues which will be appropriated to the Capital Fund.

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.



## **FY2014 CAPITAL BUDGET**

The Capital Budget for FY2013 is \$37.21 million. A summary of the budget is presented in Table III. Citywide capital projects comprise over 61% of the total capital budget and Ward improvement projects are about 16% of the budget. The remainder of the Capital Budget is divided among Parks improvements and the debt service needs of the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately \$17.55 million in revenue for capital improvements in FY2014. Other major sources of funding include the Metro Parks sales tax, Gaming revenue, Courthouse Restoration fees, the sale of City assets, gasoline tax revenues, and transfers from the General Fund.

The FY2014 capital budget is about 4.1% higher than the previous year's budget. The FY14 increase is projected in sales tax receipts is a reversal of previous year's declines. The FY14 increase is projected at \$1.4 million in revenue mainly from the new 3/16 Cent Metro Parks Sales Tax and the additional funds for debt service being transferred from the City's General Fund. Continuing budget pressures again necessitates the reallocation of approx. \$2.50 million in ½ cent sales tax allocations to offset the general fund subsidies needed to fully fund debt service obligations. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are 6% lower than in FY2013. With Sales Tax receipts in FY13 projected to lag behind original estimates, the Capital Fund Budget will include an adjustment for a negative beginning balance of approximately \$385,000 in the ½ Cent Sales Taxes and a negative beginning balance in the Metro Parks Sales Tax of \$61,000.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

**TABLE III**  
**FY14 CAPITAL BUDGET**

	FY13 Budget	FY14 Budget
<b>SOURCES</b>		
Capital Improvement Sales Tax	17,850,000	17,550,000
Metro Parks Sales Tax	1,660,000	1,615,000
3/16 Cent Metro Parks Sales Tax	0	1,400,000
Metro Parks Sales Tax - Beginning Balance	177,000	(61,000)
Capital Improvement Sales Tax - Police Beginning Balance	190,000	(47,500)
CityWide Capital Existing Balance	380,000	(95,000)
Capital Improvement Sales Tax - Parks Beginning Balance	323,000	(81,000)
Capital Improvement Sales Tax - Rec Centers Beginning Balance	57,000	0
Capital Improvement Sales Tax - Wards Beginning Balance	950,000	(162,000)
Gaming Revenues	6,714,525	4,800,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Justice Center Lease Payment	3,575,000	6,082,000
General Fund Transfer - Caranahan Courthouse Debt Service	0	2,189,000
General Fund Transfer - Civil Courts Debt Service	1,430,040	1,327,281
Courthouse Restoration Funds	1,500,000	1,500,000
CVC Capital Lease Reimbursement	217,000	217,000
Income from Sale of City Assets	350,000	350,000
<b>Total Sources</b>	<b>36,003,565</b>	<b>37,213,781</b>
<b>USES</b>		
Citywide		
Existing Debt	18,714,224	22,689,042
Federal Transportation Program Match (T-21)	0	150,000
City Building Improvements & Equipment	2,030,000	0
<b>Total Citywide</b>	<b>20,744,224</b>	<b>22,839,042</b>
Engineering, Design and Administration	1,090,000	1,090,000
Ward Improvements	7,235,000	6,010,500
Major & Neighborhood Parks Debt & Improvements	5,009,200	5,671,200
Recreation Center Improvements	57,000	0
Police Department Improvements	1,866,000	1,598,500
	<b>15,257,200</b>	<b>14,370,200</b>
<b>Total Uses of Funds</b>	<b>36,001,424</b>	<b>37,209,242</b>
<b>Operating Balance</b>	<b>\$2,141</b>	<b>\$4,539</b>



## **Citywide**

Approximately \$22.84 million in citywide capital improvement projects are funded for FY2014. Highlights for FY2014 include:

- \$8.17 million in lease purchase payments for the renovation of the Civil Courts Building, 1520 Market (Abram) Building, Gateway Transportation Center (Multi-Modal Station), Carnahan Courthouse and Facility & Infrastructure (Juvenile Detention) Projects
- \$3.98 million for the debt service for the rolling stock replacement program, computer equipment and facility renovations
- \$10.50 million for Justice Center Debt Service

Citywide capital projects are funded from two funds, the Capital Improvement Project Fund (Fund 1217) and the Capital Improvements Sales Tax Trust Fund (Fund 1220). Exhibits A and B present the capital budgets for each of these funds.

## **Ward Improvements**

In FY2014 the Ward Improvements will receive \$6.01 million from the ½ Cent Sales Tax which has been reduced by a negative \$162,000 from a beginning Fund Balance which was required to offset reduced sales tax collections in FY2013. The \$6.01 million amount reflects a \$2.0 million or 25% reallocation from ½ Cent Sales Tax funds to cover existing City wide debt. Each of the 28 Wards will receive approximately \$214,660 for capital improvements recommended by the Aldermen. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement. Ward projects are funded by the Capital Improvements Sales Tax Trust Fund (Fund 1220). A summary of the Ward Capital Projects selected by the Aldermen appears in Exhibit C. A detail of each Ward's projects is provided in the Capital Improvements Plan.



## Major Parks

The City's major parks will receive a full allocation of approximately \$3.99 million in FY2014 for capital improvement projects from ½ Cent and Metro Parks sales taxes. The Major Parks appropriation will also see a negative adjustment to account for a \$105,400 negative beginning Fund Balance due to a shortfall in sales tax receipts in the previous fiscal year. The distribution of these funds among the parks is normally based upon the acreage. The FY2014 Capital Budget appropriates the following amounts

Forest Park	\$2,218,045
Tower Grove Park	\$566,204
Carondelet Park	\$368,358
Fairground Park	\$268,605
O'Fallon Park	\$260,248
Willmore Park	\$217,340
Total	\$3,898,800

Exhibit D presents the capital budget for the Major Parks Fund 1220 and Exhibits H and I presents the Metro Parks Taxes for this section.

## Recreation Centers

Recreations Centers have had their portion from ½ Cent Sales Tax funds, totaling approximately \$0.5 million, reallocated to cover existing City wide debt. Exhibit E presents detail on the FY2014 capital budget for recreation centers.

## **Police Department**

In FY2014 the Police Department will receive \$1.65 million from the ½ Cent Sales Tax with a reduction of \$47,500 to account for a negative beginning Fund Balance to fund Capital Improvements. The debt service payment scheduled for FY2014 is approximately \$1.31 million. An additional \$208,500 is being appropriated as part of the debt service lease payment on the Downtown Justice Center and \$80,000 has been budgeted for the Microwave Communications System lease payment. Exhibit F provides project details.

## **Metro Parks – Neighborhood Parks**

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the Metro Parks sales tax and the new 3/16 Cent Metro Parks sales tax. In FY2014 the tax will provide \$969,000, with a reduction of \$36,600 to account for a negative beginning Fund Balance. The new 3/16 Cent Metro Parks sales tax will provide \$840,000; both sources will be used to fund improvement projects at various locations selected by the Parks Committee. Exhibits J and K presents the project details on the FY2014 capital budget for Neighborhood Parks as approved by the Parks Committee.

## **Neighborhood Parks Fund (Fund 1122)**

Additional non-capital funding for Neighborhood Parks comes from the Director of Parks – Neighborhood Park Fund. Projects selected by the Aldermen are shown in Exhibit L, for informational purposes only.

## **Capital Improvements Plan - Impact on Operations**

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs but the conversion to LED traffic signal lights has reduced the electrical costs. The completion of a salt storage facility and roof repairs to smaller storage units should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center, Gateway Transportation Center and take over of the Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. With the opening of the Abram Building and the consolidation of numerous departments at that location, the City will receive the benefits of reduction of the costs for rental space and an improved environment for those departments and the Citizens they serve. The following is a summary of projects from the FY2014 Capital Budget that have or will have known impacts on current or future operating costs.



## CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

### Project / Division

### Operating Budget Impact

#### Ward Capital Projects

Street Division

The Street Division provides the labor, engineering, design and project management services for the Ward Capital funded paving, street & sidewalk projects. These projects are small in size but collectively they involve a major portion of the departments operational costs. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs as noted below.

#### Public Works Projects & Ward Capital Projects

Board of Public Service (BPS)

The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects and the Ward Capital projects. Many of these projects are small in size and have little impact on the operating budget, however collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs, as noted below.

#### LED Traffic Signal Upgrades

Streets - Traffic & Lighting

With a loan from the Missouri Department of Energy the Traffic Signal division of the Street Department has replaced the majority of traffic signal lamps with LED type units. These LED type lamps have a longer operational life and reduced voltage requirements. Part of the final payment for Phase I of the project was completed in FY10, with the Phase II final payment in FY13. The repayment costs of the loan are offset by the reduced utility costs and labor savings due to the functional life of the units, as noted below.

#### Civil Courts Debt Service & Improvements

City-Wide Accounts

Of the \$2.89M in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, \$1.50M is funded by court fees specifically dedicated to the building improvements. The balance has been funded from other capital revenues.

#### Justice Center

City-Wide Accounts, Dept of Public Safety & Facilities Management

The annual debt service on the Justice Center totals approx. \$10.51M. The facility has also benefited from the rental of bed space to the U.S. Federal Marshal Service, with an estimated revenue of \$225,000 annually. The City has gained added detention capacity with this facility which has an operating budget of \$21.79M. The Facilities Management Division is incurring an increase in operating costs for maintenance and has additional utility costs of approximately \$975,000 for this facility.

#### Carnahan Courthouse Debt Service & Improvements

City-Wide Accounts, Board of Public Service, Facilities Management & Circuit Courts

In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The debt service on the Carnahan Courthouse renovation totals approx. \$2.2M. The Board of Public Service is experiencing design and management costs associated with repairs and renovations required. The Circuit Courts is incurring operational costs for building maintenance of \$900,000 and Facilities Management Division is incurring utility costs of approx. \$800,000 for the facility.

#### Abram Building Debt Service & Improvements

City-Wide Accounts & Facilities Management

City Departments began to occupy this facility in Spring 2009. The building allowed Departments which were previously in rental space or in substandard facilities to move to a more modern facility. The debt service totals approx. \$0.5 million and the improvement debt service will be \$0.6 million. The operational costs of the facility will be approx. \$1.6 million annually. This facility has allowed the City Courts and SLATE to move from rental space and the Health Department to move from an antiquated building. A number of City departments, such as CDA, SLDC and other agencies have also recently moved into the facility.



## CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

### Project / Division

### Operating Budget Impact

#### Gateway Transportation Center Debt Service & Improvements

City-Wide Accounts &  
Facilities Management

In 2009, the City opened the Gateway Transportation Center, which will provide a connection point for surface transportation in the area. The debt service totals approx. \$0.6 million. It is expected that the operational costs of the facility will be offset by revenues generated. In FY14 the General Fund will not provide a subsidy for operational costs

#### Facility & Infrastructure Debts Service (Juvenile Detention)

In FY09 the Facility & Infrastructure Debt Service, funded by the Capital Budget, provided \$4.5 million for HVAC, Plumbing and Electrical Remediation at the facility. The Capital Budget provides the funding for the Facility & Infrastructure Debt Service of \$1.5 million annually. This funding has allowed for numerous needed repairs and renovations in many City facilities.

### Project / Division

**FY14**

**FY15**

**FY16**

**FY17**

**FY18**

#### Public Works & Ward Capital Projects

Street Division - Street Projects

\$900,000

\$900,000

\$900,000

\$900,000

\$900,000

Street Division - Capital Reimbursements

(440,000)

(440,000)

(440,000)

(440,000)

(440,000)

BPS - Ward & Public Works Projects

1,100,000

1,100,000

1,100,000

1,100,000

1,100,000

Board of Public Service - Capital Reimbursements

(650,000)

(650,000)

(650,000)

(650,000)

(650,000)

#### LED Traffic Signal Upgrades

Streets - Traffic & Lighting

0

0

0

0

0

Streets - Traffic & Lighting - Utility Costs

(126,000)

(130,000)

(132,000)

(134,000)

(136,000)

#### Civil Courts Debt & Improvements

City-Wide Accounts

1,327,000

1,238,000

0

0

0

#### Justice Center

City-Wide Accounts

10,505,600

10,503,100

10,501,100

10,499,100

10,497,100

Facilities Management

975,000

1,000,000

1,025,000

1,025,000

1,025,000

#### Carnahan Courthouse Debt & Improvements

City-Wide Accounts

2,196,000

2,185,000

2,183,000

2,183,000

2,183,000

Facilities Management

800,000

805,000

810,000

815,000

820,000

Circuit Courts

900,000

910,000

915,000

920,000

925,000

#### Abram Building Debt Service & Improvements

Operational Costs

1,061,411

1,061,411

1,061,411

1,061,411

1,061,411

Rental & Operational Costs Savings

(763,000)

(763,000)

(763,000)

(763,000)

(763,000)

#### Gateway Transportation Center Debt Service & Improvements

City-Wide Accounts

568,000

568,000

568,000

568,000

568,000

#### Facility & Infrastructure Debts Service (Juvenile Detention)

City-Wide Accounts

1,545,500

1,545,500

1,548,900

1,546,300

1,546,300

\$19,899,511

\$19,833,011

\$18,627,411

\$18,630,811

\$18,636,811

**EXHIBIT A**  
**FY14 CAPITAL BUDGET**  
**CITYWIDE ACCOUNT (FUND 1217)**

**SOURCES OF FUNDS:**

Gaming Revenues - Admissions Receipts	4,800,000
General Fund Transfers - Justice Center Lease Payment	6,082,000
General Fund Transfer - Caranahan Courthouse Debt Service	2,189,000
General Fund Transfer - Civil Courts Debt Service	1,327,281
Gasoline Tax - (County Share)	630,000
Courthouse Restoration Fund - Municipal Courts	200,000
Courthouse Restoration Fund - State Courts	1,300,000
CVC Capital Lease Reimbursement	217,000
Income from Sale of City Assets	350,000

<b>Total Funds Available for Appropriation</b>	<b>17,095,281</b>
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**USES OF FUNDS:**

Existing Debt	<b>17,074,400</b>
Civil Courts Lease Payment	2,827,300
Justice Center Debt Service	10,505,600
Carnahan Courthouse Debt Service	2,196,000
Facility & Infrastructure Debt Service	
Juvenile Detention Center	1,545,500
Rolling Stock, Equipment & Building Repairs	<b>20,000</b>
Desktop Computers Debt Service	20,000

<b>Total Uses of Funds</b>	<b>17,094,400</b>
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<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>	<b>\$881</b>
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**EXHIBIT B**  
**FY14 CAPITAL BUDGET**  
**CITYWIDE ACCOUNT (FUND 1220)**

<b>SOURCES OF FUNDS:</b>		
Capital Improvement Sales Tax	3,292,000	
Reallocated Capital Sales Tax	2,551,300	
CityWide Capital Existing Balance	(95,000)	
<b>Total Funds Available for Appropriation</b>		<b>5,748,300</b>
<b>USES OF FUNDS:</b>		
Existing Debt		<b>4,114,642</b>
Rolling Stock Lease Debt	2,485,231	
1520 Market Building Debt Service	491,411	
1520 Market Building Debt Service (2011 Series)	570,000	
Gateway Transportation Center	568,000	
 Rolling Stock, Equipment & Building Repairs		<b>230,000</b>
Desktop Computers Debt Service	80,000	
CMAQ Traffic Signal Match	150,000	
 Rolling Stock & Building Repairs Debt Service	1,400,000	<b>1,400,000</b>
<b>Total Uses of Funds</b>		<b>5,744,642</b>
<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>		<b>\$3,658</b>

**EXHIBIT C**  
**FY14 CAPITAL BUDGET**  
**WARD IMPROVEMENTS ACCOUNT (FUND 1220)**

**SOURCES OF FUNDS:**

Capital Improvement Sales Tax	6,172,500
Beginning Balance	(162,000)

<b>Total Funds Available for Appropriation</b>	<b>6,010,500</b>
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Ward Projects to be determined by Aldermen

<b>USES OF FUNDS:</b>	<b>6,010,498</b>
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Residential Alley Resurfacing	94,600
Residential Street Resurfacing	1,582,918
Neighborhood Park Improvements	10,000
Neighborhood Park Improvements & Metro Parks Match	303,702
50/50 Sidewalk Program	135,000
Decorative Trash Receptacles or Planters	12,000
Bike Riding Improvements	164,600
Curb/Gutter/Sidewalk/Ramps - Reconstruction	37,000
Improvement Project	218,567
Lighting Improvements	64,708
Gate/Entry/Restrictor - Renovations	62,000
Refuse Container Replacement	600,400
Sidewalk & Curb Improvements	45,743
Sidewalk / Curb / Street / Alley Improvements	1,852,438
Street Reconstruction or Repair	210,000
Street Tree Program	261,822
Street Tree Survey	225,000
Streetscape Projects	110,000
Video Surveillance Cameras	
Traffic Signal Improvements	20,000

<b>Total Uses of Funds</b>	<b>6,010,498</b>
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<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>	<b>\$2</b>
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**EXHIBIT D**  
**FY14 CAPITAL BUDGET**  
**MAJOR PARKS ACCOUNT (FUND 1220)**

<b>SOURCES OF FUNDS:</b>		
Capital Improvement Sales Tax	2,798,200	
Beginning Balance	(81,000)	
<b>Total Funds Available for Appropriation</b>		<b>2,717,200</b>
<b>USES OF FUNDS:</b>		
<b>FOREST PARK SUBACCOUNT (FUND 1220)</b>		<b>1,665,644</b>
Debt Service On Forest Park Bonds	1,377,038	
Debt Service On Forest Park Bonds -2013	288,606	
<b>TOWER GROVE PARK SUBACCOUNT (FUND 1220)</b>		<b>353,236</b>
Reforestation & Small Maint. Projects	353,236	
Equipment Repair & Replacement & Street Light Repairs		
Historic Structures Renovations		
Resurfacing & Light Fixtures for 6 Tennis Courts		
<b>CARONDELET PARK SUBACCOUNT (FUND 1220)</b>		<b>230,962</b>
ADA Improvements to Comfort Station / Roof & Ceiling Repairs	230,962	
<b>FAIRGROUND PARK SUBACCOUNT (FUND 1220)</b>		<b>168,466</b>
ADA Improvements to Park Comfort Stations	168,466	
<b>O'FALLON PARK SUBACCOUNT (FUND 1220)</b>		<b>163,032</b>
ADA Imp. to Comfort Station & Construct Football Field	163,032	
<b>WILLMORE PARK SUBACCOUNT (FUND 1220)</b>		<b>135,860</b>
ADA Upgrade to Maintenance Building Comfort Station	135,860	
<b>Total Uses of Funds</b>		<b>2,717,200</b>
<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>		<b>\$0</b>



[illegible]

**EXHIBIT F**  
**FY14 CAPITAL BUDGET**  
**POLICE DEPARTMENT ACCOUNT (FUND 1220)**

<b>SOURCES OF FUNDS:</b>		
Capital Improvement Sales Tax	1,646,000	
Capital Improvement Sales Tax - Police Beginning Balance	(47,500)	
<b>Total Funds Available for Appropriation</b>		<b>1,598,500</b>
<b>USES OF FUNDS: Capital Improvement Sales Tax</b>		
Debt Service for Police Capital Improvements	1,310,000	
Microwave Communications System Lease Payment	80,000	
Debt Service for Justice Center	208,500	
<b>Total Uses of Funds</b>		<b>1,598,500</b>
<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>		<b>\$0</b>

**EXHIBIT G**  
**FY14 CAPITAL BUDGET**  
**ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)**

<b>SOURCES OF FUNDS:</b>	
Capital Improvement Sales Tax	1,090,000
<b>Total Funds Available for Appropriation</b>	<b>1,090,000</b>
<b>USES OF FUNDS:</b>	
Engineering, Design and Administration- BPS	650,000
Engineering, Design and Administration - Street Dept	440,000
<b>Total Uses of Funds</b>	<b>1,090,000</b>
<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>	<b>\$0</b>



**EXHIBIT H**  
**FY14 CAPITAL BUDGET**  
**METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)**

<b>SOURCES OF FUNDS:</b>		
Capital Improvement Sales Tax	646,000	
Beginning Balance	(24,400)	
<b>Total Funds Available for Appropriation</b>		<b>621,600</b>
<b>USES OF FUNDS:</b>		
<b>FOREST PARK SUBACCOUNT (FUND 1219)</b>		<b>381,041</b>
Debt Service On Forest Park Bonds (2013 Series)	381,041	
<b>TOWER GROVE PARK SUBACCOUNT (FUND 1219)</b>		<b>80,808</b>
Replace Two walking Paths	80,808	
<b>CARONDELET PARK SUBACCOUNT (FUND 1219)</b>		<b>52,836</b>
Repair/Seal & Re-Stripe Multi-Purpose Trail	52,836	
<b>FAIRGROUND PARK SUBACCOUNT (FUND 1219)</b>		<b>38,539</b>
ADA Improvements to Tennis Court Comfort Station	38,539	
<b>O'FALLON PARK SUBACCOUNT (FUND 1219)</b>		<b>37,296</b>
Repair Interior Concrete Sidewalks	37,296	
<b>WILLMORE PARK SUBACCOUNT (FUND 1219)</b>		<b>31,080</b>
Fix Drainage Problems - Bike Path on Jamieson side of the Parl	31,080	
<b>Total Uses of Funds</b>		<b>621,600</b>
<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>		<b>\$0</b>

**EXHIBIT I**  
**FY14 CAPITAL BUDGET**  
**METRO PARKS 3/16 CENT - MAJOR PARKS ACCOUNT (FUND 1219)**

<b>SOURCES OF FUNDS:</b>		
Capital Improvement Sales Tax	560,000	
Beginning Balance	0	
<b>Total Funds Available for Appropriation</b>		<b>560,000</b>
<b>USES OF FUNDS:</b>		
<b>FOREST PARK SUBACCOUNT (FUND 1219)</b>		<b>171,360</b>
Resurfacing Park Roadways	171,360	
<b>TOWER GROVE PARK SUBACCOUNT (FUND 1219)</b>		<b>132,160</b>
Facility Renovations	132,160	
<b>CARONDELET PARK SUBACCOUNT (FUND 1219)</b>		<b>84,560</b>
Replace Bleachers on Baseball Field #1		
Bear Pit Improvements - Bird Sanctuary	84,560	
<b>FAIRGROUND PARK SUBACCOUNT (FUND 1219)</b>		<b>61,600</b>
ADA Improvements to Tennis Court Comfort Station	61,600	
<b>O'FALLON PARK SUBACCOUNT (FUND 1219)</b>		<b>59,920</b>
Match Component for All Inclusive Playground	59,920	
With Balance of Funding from Private Donations		
<b>WILLMORE PARK SUBACCOUNT (FUND 1219)</b>		<b>50,400</b>
Match Component for All Inclusive Playground	50,400	
With Balance of Funding from Private Donations		
<b>Total Uses of Funds</b>		<b>560,000</b>
<b>ESTIMATED YEAR END SURPLUS (DEFICIT)</b>		<b>\$0</b>

**EXHIBIT J**  
**FY14 CAPITAL BUDGET**  
**METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)**

**SOURCES OF FUNDS:**

Metro Parks Sales Tax - (Neighborhood Parks Portion)	969,000
Beginning Balance	(36,600)

**Total Funds Available for Appropriation**

**932,400**

**USES OF FUNDS: Metro Parks Sales Tax**

<b>Park</b>	<b>Projects</b>	
Handy Park	Renovate Ballfields	75,000
	Replace Sidewalks	47,400
Desoto Park	2 Drinking Fountains	7,500
Soulard Park	Remove Concrete Steps and Install ADA	77,250
	Access from the Plaza to Event Space	
Freemont Park	Replace Playground Equipment	112,500
Sublette Park	Install Rubberized Playground Surface	75,000
Joe Leisure Park	Replace Playground	93,750
Francis Park	Renovate Lilly Ponds	75,000
Terry Park	Replace Interior & Exterior Walks and	75,000
	Replace Drinking Fountain	
Tink Bradley Park	Renovate Basketball Court	22,500
	Replace Drinking Fountain	7,500
Franz Park	Renovate Tennis Courts	56,250
Ivory Perry Park	Picnic Shelter	37,500
	Install Porta Potty Station	22,500
Kingsbury Square Park	Replace Interior Brick Sidewalk with Concrete	37,500
	Sidewalks	
Gwen Giles Park	Install New Playground Equipment	75,000
Walnut Park	Replace Perimeter Sidewalks	37,500

**Total Uses of Funds**

**934,650**

**ESTIMATED YEAR END SURPLUS (DEFICIT)**

**(\$2,250)**



**EXHIBIT K**  
**FY14 CAPITAL BUDGET**  
**METRO 3/16 CENT PROP P - NEIGHBORHOOD PARKS (FUND 1219)**

**SOURCES OF FUNDS:**

Metro Parks Sales Tax - (Neighborhood Parks Portion)	840,000
Beginning Balance	0

**Total Funds Available for Appropriation**

**840,000**

**USES OF FUNDS: Metro 3/16 Cent Prop P Neighborhood Parks Sales Tax**

<b>Park</b>	<b>Projects</b>	
Buder Park	Renovate Playground	112,500
River Des Peres Park	Renovate Playground at "Greens"	93,750
Chouteau Park	Miscellaneous Park Improvements	150,000
Marquette Park	Renovate Fieldhouse	150,000
Amberg Park	Fence Community Garden Area	37,500
	FUTURE FUNDING-UNSPECIFIED PROJECTS	296,250

**Total Uses of Funds**

**840,000**

**ESTIMATED YEAR END SURPLUS (DEFICIT)**

**\$0**

**EXHIBIT L**  
**(For Informational Purposes Only)**  
**NEIGHBORHOOD PARKS FUND (FUND 1122)**

**SOURCES OF FUNDS:**

Neighborhood Parks Fund	1,200,000
Beginning Balance	0

**Total Funds Available for Appropriation**

**1,200,000**

**USES OF FUNDS: Neighborhood Parks Fund**

<b>Park</b>	<b>Projects</b>	
Penrose Park	Construct New Restroom Building	200,000
Hickey Park	Renovate Basketball Court	55,000
	Renovate Playground	125,000
Rumbold Park	Renovate Basketball Court (Goals Only)	5,000
	Bleacher on Baseball Field	25,000
	Replace Backstops	7,000
	Stripe Walking Track	10,000
Tandy Park	Fencing	50,000
Lafayette Park	Install Planting Circles Around the Washington Statue and Landscaping	15,000
Benton Park	Replace Park Benches	20,000
	Trash Receptacles	20,000
Aboussie Park	Replace Park Benches	7,500
Lyon Park	Replace Park Benches	15,000
Sister Marie Charles Park	Remove Parking Area and Install	100,000
	Turn-Around and Landscape	
Christy Park	Replace Concrete Curbing Eichelberger to Gravois	45,000
Joe Leisure Park	Correct Drainage Issues	25,000
Christy Park	Install Permanent Trash Receptacles	20,000
	Replace Drinking Fountain	10,000
McDonald Park	Replace Park Benches	15,000
	Install Trash Receptacles	15,000
	Replace Exterior Walks	35,000

**Continued Following Page**

**EXHIBIT L**  
**(For Informational Purposes Only)**  
**NEIGHBORHOOD PARKS FUND (FUND 1122)**

**USES OF FUNDS: Neighborhood Parks Fund (Continued)**

<b>Park</b>	<b>Projects</b>	
Francis Park	Fix Ballfield Drainage	20,000
Chouteau Park	Further Develop Park	87,500
Barrett Brothers Park	Install Sidewalk - St. Louis to Restroom	5,000
	Replace Interior Walks	50,000
	Repair Spray Pool Drain Line	10,000
	Install 3 Chess/Checker Tables	10,000
Lindenwood/Tilles Park	Miscellaneous Park Improvements	75,000
Clifton Park	Fix Cracks in Comfort Station Building	75,000
Greg Freeman Park	Replace Concrete Sidewalks	45,000

**Total Uses of Funds**

**1,197,000**

**ESTIMATED YEAR END SURPLUS (DEFICIT)**

**3,000**